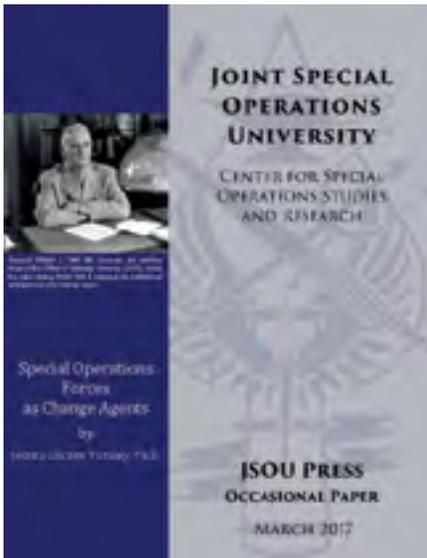


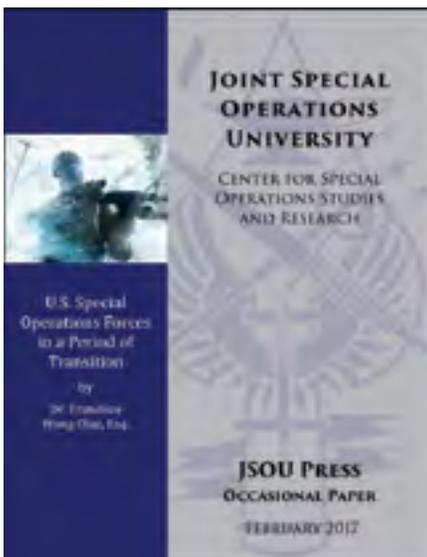
JSOU PUBLICATIONS

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Special Operations Forces as Change Agents by Jessica Glicken Turnley, Ph.D.

Dr. Turnley uses a cultural anthropologic lens to explore the socio-cultural aspects of the SOF community and their ability to perform as change agents. As the author explains in her introduction, “Well-positioned or particularly persuasive individuals from the SOF community have been able to use personal connections and social networks to catalyze and institutionalize change in a wide range of communities, stimulating individuals to coalesce around ideas presented through charismatic players.” Through the use of historical examples, such as the Office of Strategic Services (OSS) in World War II or the more recent Joint Special Operations Task Force–Philippines (JSOTF-P), Dr. Turnley guides the reader through explanations of organizational change and the modern day SOF operator who is creative and performs as a change agent within established bureaucracies. She arrives at the conclusion that, “SOF bring to the military the potential for change, realized through an ability to create, stimulate, and work through social networks and the power of individual personalities.”

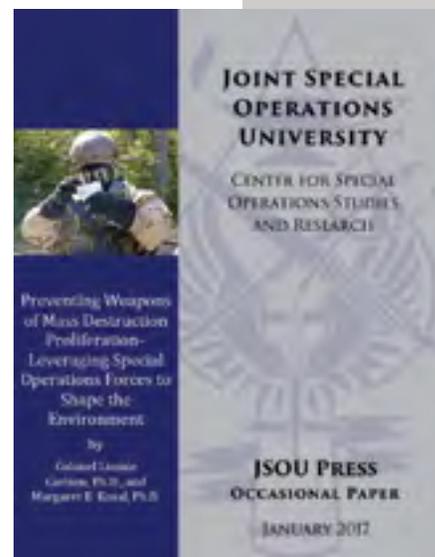


U.S. Special Operations Forces in a Period of Transition by Dr. Francisco Wong-Diaz, Esq.

Dr. Wong-Diaz, an expert in international security law, looks at the effects of the post-Cold War strategic environment on SOF. After the fall of the Soviet Union in 1989, there was hope for a more peaceful world order. That changed after the shock of the 9/11 terrorist attacks. A resurgent Russia and a rising Communist China, along with failed states, humanitarian crises, and ungoverned spaces, creates a strategic security environment that is complex and dangerous. As former Chairman of the Joint Chiefs of Staff General Martin Dempsey once stated, “We now face multiple, simultaneous security challenges from traditional state actors and transregional networks of sub-state groups.” Dr. Wong-Diaz looks at the threats to US vital interests, our strategy for dealing with those threats, and our reliance on third offset technologies that are innovative, disruptive, and advantageous to the United States. He concludes with a look at the human dimension of SOF within USSOCOM and the global SOF network (GSN). The GSN strives for interoperability and is a key component of the indirect approach: an interoperable network of networks to achieve operational success.

Preventing Weapons of Mass Destruction Proliferation— Leveraging Special Operations Forces to Shape the Environment by Colonel Lonnie Carlson, Ph.D. and Margaret E. Kosal, Ph.D.

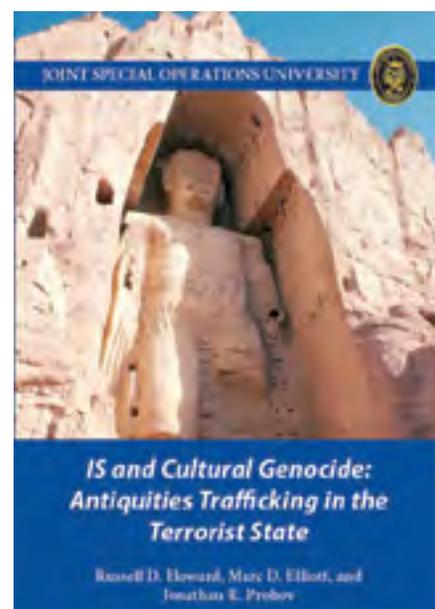
US Army Colonel Lonnie Carlson (Ph.D.) and Dr. Margaret Kosal argue that WMD expertise must be built within the SOF enterprise and that SOF must collaborate with government organizations (both US and partner nation) to conduct WMD counterproliferation-related building partnership capacity (BPC) and operational preparation of the environment (OPE) activities. The authors look at SOF attributes and assert that it is within the irregular warfare domain that SOF have the greatest opportunity to improve WMD counterproliferation effectiveness. The authors present a brief explanation of WMD classifications, present an inventory of countries that possess weapons-grade nuclear material, and graphically present the potential cost versus probability of use for WMD types. Colonel Carlson and Dr. Kosal conclude that the US government and Department of Defense must build and leverage the global SOF network through CWMD OPE and BPC activities. Those activities can lead to the early warning needed to mitigate fleeting opportunities to eliminate catastrophic WMD risks.



IS and Cultural Genocide: Antiquities Trafficking in the Terrorist State by Russell D. Howard, Marc D. Elliott, and Jonathan R. Prohov

In this monograph, the authors offer compelling research that reminds government and military officials of the moral, legal, and ethical dimensions of protecting cultural antiquities from looting and illegal trafficking. Internationally, states generally agree on the importance of protecting antiquities, art, and cultural property not only for their historical and artistic importance, but also because such property holds economic, political, and social value for nations and their peoples.

Protection is in the common interest because items or sites are linked to the common heritage of mankind. The authors make the point that a principle of international law asserts that cultural or natural elements of humanity's common heritage should be protected from exploitation and held in trust for future generations. The conflicts in Afghanistan, and especially in Iraq and Syria, coupled with the rise of the Islamic State (IS), have brought renewed attention to the plight of cultural heritage in the Middle East and throughout the world.



Cultural Intelligence for Special Forces Personnel by Russell D. Howard, Greta Hanson, and Carly Laywell

In a 2009 JSOU Press monograph reflecting on the education requirements for SOF personnel, Brigadier General Russ Howard (US Army, Ret.) identified “cultural competency” as critical to SOF professional development. He returns to this theme with researchers Greta Hanson and Carly Laywell by answering this question: why can some people act effectively in new cultures or among people with unfamiliar backgrounds, while others, even highly respected people within their own group, stumble in those same situations? The research team asserts that cultural intelligence (CQ) makes the difference and describes a proficiency that goes beyond simply being intelligent, emotionally mature, or having good general social skills. Their message to SOF is that a person with high CQ, whether cultivated or innate, can understand and master situations, persevere, and do the right thing.

